



Enterprise Risk Management for Organisations

PRODUCT SCOPE

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THE WHY?

Risk management is a critical component of an organisation's overall Governance. The contemporary approach to risk management includes formalising this into an Enterprise Risk Management Framework so that strategic risk can be managed in a comprehensive fashion.

This framework typically contains formal processes that guide Board and executive decision making as well as standards and expectations of conduct regarding risk management. These may be formalised in the terms of reference for the Board or the Audit and Risk Committee if one exists for the organisation.

The Enterprise Risk Management Framework acts as a foundation for demonstrating both legislative compliance as well as satisfying broader fiduciary requirements and sending a positive message to stakeholders that the organisation is responsible, mature and considered in its decision making.

This framework must also be supported by internal capability at the Board, CEO and Executive levels so that risk management becomes a vital decision making tool to shape an understanding of both the opportunities and threats the organisation faces when making strategic decisions.

THE MINDFUL RISK GROUP HAVE ESTABLISHED THEIR SIGNATURE RCPA METHOD TO SUPPORT ORGANISATIONS IN ESTABLISHING:

- A contemporary and concise Enterprise Risk Management Framework that is appropriate to the size and complexity of the organisation
- Fundamental Risk Management skills and capability for all Directors, CEO's and other Senior Managers
- A consistent understanding of priority risks for the organisation and how to incorporate risk management earlier into the decision making lifecycle, rather than as an afterthought

RCPA METHOD[®]

RISK & CONTROL PRIORITISATION & ASSURANCE METHOD





KEY BENEFITS

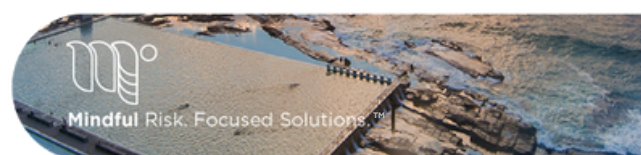
At times, risk management has been viewed as complex and time consuming - an afterthought to decision making or purely related to insurance.

The contemporary approach to risk management recognises that the world moves rapidly, and situations can change quickly and in unexpected ways. New and emerging risks will present themselves, requiring organisations to adapt and respond.

As a result, Enterprise Risk Management is used as a proactive decision making tool to predict problems before they occur and identify opportunities to achieve competitive advantage.

THE KEY BENEFITS OF CONTEMPORARY RISK MANAGEMENT INCLUDE:

- Eliminating avoidable non-compliance costs
- Reducing and/or better understanding organisational insurances
- Maximising confidence in the achievement of organisational objectives
- Elevating the reputation of the organisation
- Seizing opportunities and counteracting threats





RISK MANAGEMENT FUNDAMENTALS PACKAGE[©]

Our Risk Management Fundamentals Package is designed to support Directors, the Board and Senior Leaders to achieve a robust and common capability level in relation to risk management.

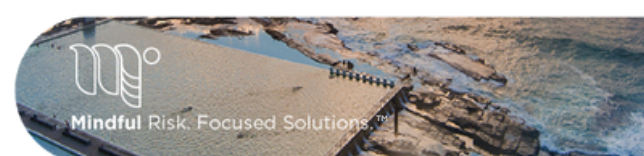
THE RISK MANAGEMENT FUNDAMENTALS PACKAGE INCLUDES:

- Completion of The Mindful Risk ERM Benchmarking survey for all workshop participants to understand capability and practice for enterprise risk management.
- A Risk Management Fundamentals Masterclass for the Board, the CEO and Senior Leaders, delivered in person by the Mindful Risk Team (which includes discussion of the ERM Benchmarking survey results and the organisational benchmarking score).
- The provision of course materials & handouts, and the development of a high level action plan to address exposure areas identified by the survey.
- A post workshop learning assessment for workshop participants (completed within one week of workshop completion).

INVESTMENT:

A Risk Management Fundamentals Package is usually completed for a group of 12 participants (additional participants can be added).

Please contact the Mindful Risk team to discuss pricing for your organisation.





RISK MANAGEMENT ADVANTAGE PACKAGE[©]

Building on the foundation of our Risk Management Fundamentals Package, our Risk Management Advantage Package is a more detailed offering for organisations looking to position themselves as contemporary best practice leaders in risk management.

In order to complete the Risk Management Advantage Package, organisations must first have completed the Fundamentals Package.

THE RISK MANAGEMENT ADVANTAGE PACKAGE INCLUDES:

- All of the components of the Fundamentals Package plus:
- The completion of an exposure scan to establish current risks or events occurring in the industry.
- Review of current organisational risk management documentation.
- A briefing report and presentation to the Board, CEO and other Senior Leaders on the results of the exposure scan and document review.
- Using the output of the report, the development of a concise Risk Framework document suite in consultation with key stakeholders of the organisation. This document suite consists of the following standard inclusions:
 - An Enterprise Risk Register
 - A Risk Appetite Statement (RAS)
 - A Risk Management Policy

THE RISK MANAGEMENT ADVANTAGE PACKAGE WILL INCLUDE FACE TO FACE WORKSHOPS TO COVER:

- Establishment of new or review of existing Enterprise Risk Register.
- Establishment of new or review of existing Risk Appetite Statement.
- Throughout the process you will have ongoing access to The Mindful Risk Team on the phone and through Loom, Zoom and electronic meeting software. The timeframe of delivery for the Advantage Package can be tailored to suit the organisation, however it is often delivered in a staged approach over a couple of months.
- Additional extras and inclusions can be scoped in accordance with the needs of the organisation.

INVESTMENT: Please contact The Mindful Risk team to discuss pricing for your organisation.



THE MINDFUL RISK ERM BENCHMARKING SURVEY DESCRIPTORS



Maturity Level	Descriptor	Attributes
One	Ad hoc	The management of risk is undocumented and in flux; the management and taking of risk depends on individual exemplars.
Two	Preliminary	Risk is defined in different ways and managed in silos. Process discipline is unlikely to be rigorous
Three	Defined	A common risk assesment/response framework is in place. An organization-wide view of risk is provided to executive leadership and the board in the form of a list of so-called material or critical risks. Action plans are implemented in response to high priority risks.
Four	Integrated	Risk management activities are coordinated across business areas. Common risk management tools and processes are used where appropriate, with enterprise-wide risk monitoring, measurement, and reporting.
Five	Optimised	The focus shifts from managing a list of risks outside the context of enterprise objections to managing success: the achievement of objectives. The consideration of what might happen (where possible, business language is used instead of the technical language of risk) is embedded in strategic planning, capitol allocation, and other other processes, as well as in daily strategic and tactical decision-making.